



flight 93

Planning for the Flight 93 National Memorial



Flight 93 Temporary Memorial. Photo credit: Chuck Wagner, 2002.

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Tributes at the Temporary Memorial. Photo Credit: DOI.

To all Americans and people of the world:

To a visitor to the Flight 93 Temporary Memorial today, the landscape appears virtually unchanged from the hallowed landscape in 2001. What that visitor cannot see are the extraordinary efforts and progress that have occurred toward ensuring the future construction of a National Memorial to honor the heroic passengers and crew of Flight 93. Although the results of these efforts cannot yet be seen, they will soon be realized through the development of a compelling and inspiring national memorial to those who lost their lives on Flight 93.

A cooperative partnership, comprised of the Flight 93 Memorial Task Force, the National Park Service, the Flight 93 Advisory Commission and the Families of Flight 93, will be the bedrock upon which the national memorial will be sustained for posterity. Early in the planning process, we made a commitment that the memorialization process would be thoughtful, inclusive and thorough. This process has generated a multitude of visions from which the memorial will take shape. The input and encouragement from members of the public who have shared their visions about the memorial are greatly appreciated. We realize the importance of this memorial to the families of the passengers and crew of Flight 93, to this nation and to future generations.

The terrible events of September 11, 2001, brought these four groups together. Now, through our dedication and commitment to build a national memorial that fittingly honors our lost heroes, we have been bound together. During the past fifteen months, we have grown to know each other and have forged a lasting trust. It can be said that from chaos, loss and anger, came hope. Together, with everyone's patience, goodwill, prayers, talents and cooperation, we will achieve a national memorial for which we will all be proud. A national memorial to appropriately memorialize and honor each person lost that day—a national memorial which would evoke from each lost loved one the response, "Well done!"

Memorialization demonstrates the positive human traits of love, selflessness, resolve, compassion, caring, empathy and gratitude. To understand the progress made to date, it is important to realize that—

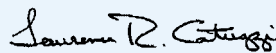
- Congress passed the Flight 93 National Memorial Act in September 2002.
- The Flight 93 Memorial Task Force just came into existence in January 2003.
- The first Task Force meeting occurred in March 2003.
- The Flight 93 Advisory Commission was sworn in on September 11, 2003 and the first meeting of the commission was held in November 2003.
- The combined office of the National Park Service, the Flight 93 Memorial Task Force, the Families of Flight 93, and the Flight 93 Advisory Commission opened in the Fall of 2003.

This newsletter summarizes the progress that we have made toward reaching our goals, and how the fruits of that labor will become more visible in the coming months.

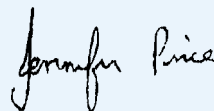
Each day our nation is reminded of those last moments on Flight 93 that changed our lives forever. Images of brave passengers and crew members remind us that we are a nation born to preserve freedom—at any cost. We are further reminded that we can summon the will to endure unfathomable consequences. And silence during moments of contemplative solitude reminds us that we are a nation forever grateful. In this spirit of remembrance, four groups have joined together to build a national memorial to honor the courageous passengers and crew of Flight 93. This cooperative effort shall succeed in inspiring not only proud remembrance, but also exhibit the strength and dignity of all Americans.



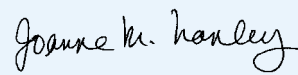
Hon. Kim R. Gibson
Co-Chairman, Flight 93
Memorial Task Force



Lawrence R. Catuzzi
Co-Chairman, Flight 93
Memorial Task Force



Jennifer Price
President, Families
of Flight 93, Inc.



Joanne M. Hanley
Superintendent, Flight 93
National Memorial



John J. Reynolds
Chairman, Flight 93 Advisory
Commission

County Historical Society to Oversee Oral History Project

THROUGH FUNDING PROVIDED THROUGH A cooperative agreement with the National Park Service, the Historical and Genealogical Society of Somerset County will oversee an oral history and documentation project to record the events of Flight 93. The project will also document the memorialization process and the administrative history of the creation of the Flight 93 National Memorial.

A Project Coordinator will recruit, train and supervise volunteers to collect oral histories from family members and loved ones of the passengers and crew of Flight 93, as well as from members of the community, first responders, and agencies that helped during the recovery efforts.

The Coordinator will work with the Families of Flight 93 to ensure that the collection of stories is an accurate and comprehensive archive of information about the individual lives of the passengers and crew on Flight 93. Within the next few weeks, families will be contacted and asked to participate in this project. If any family member feels that they cannot participate at this time, the opportunity will always be available to contribute information in the future.

The Project will also involve the collection of information from the official record of Flight 93, as well as from government agencies, first responders to the scene,

community response organizations and local volunteers. Air-traffic controllers, 911 operators, eye-witnesses and others in any way connected to the crash of Flight 93 will also be asked to contribute their story.

This Collection will be the basis for all official information used for research, exhibits, educational, program interpretation, and public accessibility. Once the permanent memorial is in place, this information will be turned over to the National Park Service. The National Park Service is dedicated to using the highest museum ethical standards to care for and protect the use of these materials, and to protect the privacy of the families. The

Historical Society, as temporary caretaker of this information, will uphold those standards. The Historical Society has also been entrusted by the National Park Service to collect and care for the tributes left by visitors and family members at the Flight 93 Temporary Memorial.

Volunteers from around the country are needed to assist with this vital process of gathering information. Anyone wishing to participate in this project or contribute information should contact Barbara Black at the Historical and Genealogical Society of Somerset County, 10649 Somerset Pike, Somerset, PA 15501, (814) 445-6077, or c-bblack@state.pa.us.

Safety and Access Improvements Planned for Temporary Memorial

WHILE PLANS EVOLVE FOR A PERMANENT Flight 93 National Memorial, thousands of visitors continue to visit the Temporary Memorial that was hastily erected in October 2001. Conservative estimates show that more than 250,000 people have visited this humble memorial to date.

Recognizing the public's continuing interest in visiting the site, the National Park Service, in cooperation with the Federal Highway Administration, will undertake a project over the summer to improve roadway and pedestrian safety and

accessibility to the Temporary Memorial site. The improvements consist of:

- (1) expanding and paving the existing parking area east of Skyline Road opposite the Temporary Memorial to safely accommodate cars, buses, and pedestrians;
- (2) constructing a public rest facility;
- (3) constructing a hard-surface area at the Temporary Memorial;
- (4) re-enforcing the fence where memorial tributes are displayed;

- (5) re-grading the slope at the memorial to reduce water ponding and to minimize the steep drop-off; and
- (6) installing a shelter for visitors and volunteers for protection from weather.

To the west of Skyline Road, the existing parking area will be converted to grass and a walkway leading to the memorial. After construction, the major memorial features will be returned to their present locations. The improvement project is proposed to begin in June and completed by the end of

July. The site will remain open to the public during construction, although parking may be limited at times. To minimize disruption to visitors, work on the memorial side of Skyline Road will be done only during nighttime.

These improvements will enhance the safety, accessibility and appearance of the Temporary Memorial site until the permanent memorial is constructed. We regret any inconvenience the project may cause to visitors.

Mission Statement Focused on Public Input

THE MEMORIAL IDEAS COMMITTEE OF THE FLIGHT 93 MEMORIAL TASK FORCE has been charged with developing a process to solicit ideas and themes and to evaluate the significant values to be commemorated and conveyed at the Flight 93 National Memorial.

The partners are committed to an open and collaborative planning process. National Park Service planning requirements will serve as the base line requirements for this process. The Memorial Ideas Committee recognized early on that participation by family members and interested members of the public would be key to the process. With the assistance of the Families of Flight 93 and the National Park Service the committee gathered information through one-on-one discussions, public meetings and workshops, responses to articles and newsletters and through the Internet. Specifically—

- On September 11, 2003, the official Flight 93 National Memorial project website, www.flight93memorialproject.org, was set up to share information about the project, and provide a place for public comment.
- Starting on September 11, 2003, more than 10,000 printed copies of the first issue of the project newsletter were distributed through direct mailings or to visitors at the Flight 93 Temporary Memorial site.
- Through the website and a comment form in the newsletter, ideas were solicited until December 31, 2003.
- Family members and first responders were directly contacted for their input on the National Memorial.
- Articles written in organizational newsletters generated additional comments.
- Task Force workshops were held in August and November to solicit ideas and report on public comments. The November workshop included a session by Dr. Angelo Armenti, Jr., President of California University of Pennsylvania, regarding mission statements for nonprofit organizations.

- On October 12, 2003, a community open house was held at the Shanksville Stonycreek School to hear suggestions and concerns from local residents.



West Coast family workshop in San Francisco. Photo Credit: NPS, Oct. 2003.

- In late October 2003, a workshop was held in San Francisco to solicit ideas from families on the west coast.
- On December 10, 2003, a Notice of Intent to prepare a general management plan/EIS for the National Memorial was published in the Federal Register, and on December 15, 2004 an agency scoping meeting was held with Federal, State and local agencies to explain the project and solicit their input.

A Memorial Ideas subcommittee reviewed and summarized over 400 written comments gathered from all the sources to identify common themes.

This process also allowed members of the public to express their unique perspectives on the memorial. “The purpose of the public comment period was to ‘mine for ideas’ and we found some real jewels,” observed Barbara Black of the subcommittee. The comment summary can be found on the project website (www.flight93memorialproject.org).

The summary of comments was instrumental in drafting the mission statement for the Flight 93 National Memorial. A subcommittee continues to work to craft a plan that describes the context of the events of September 11, 2001, the purpose of the memorial, the significance of the site, the interpretive themes and the mission of the memorial. The mission statement will be included in the design competition materials and in the general management plan being prepared by the National Park Service for the National Memorial.

*“A common field one day,
a field of honor forever.”*

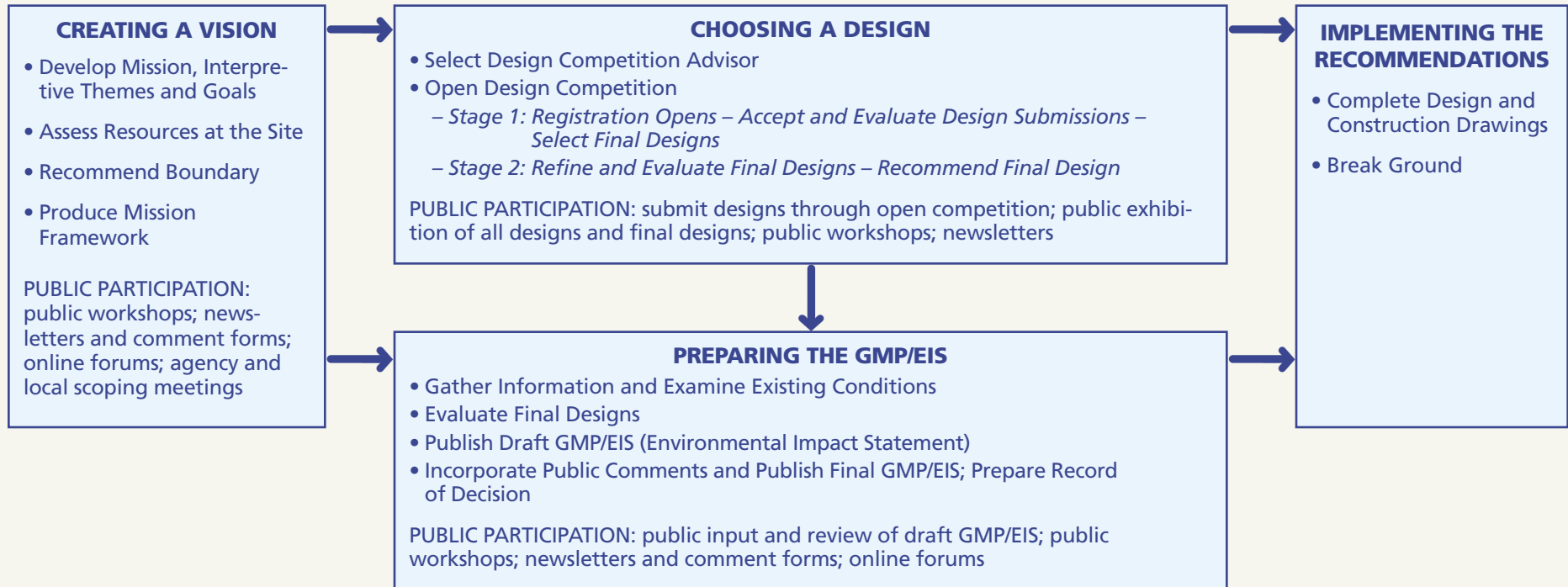
— CAPTAIN STEPHEN RUDA
LA Fire Department

*“Today we have seen the
worst in humanity met with
the best in humanity.”*

— Written on a U.S. flag left at the site

“This has been a very difficult but also very rewarding process,” said co-chair Esther Heymann. “We have been able to use the creative imagination of interested family members, members of the local community and the general public, all of whom are passionate in their interest in making sure this memorial is done in an appropriate manner.”

FLIGHT 93 NATIONAL MEMORIAL PLANNING AND DESIGN PROCESS



●
*Progress
to Date*

★
*Sept. 2005: Submission to
Secretary of Interior & Congress*

A Competition to Design the Memorial

THE RESPONSE TO THE VIOLENT ACTS in the skies over Southwestern Pennsylvania on September 11, 2001 will be a National Memorial to the people who died in what has become known as, the first civilian act of defense in the war on terrorism. The Flight 93 National Memorial will be created through an international design competition, a truly democratic method whereby people from all walks of life and all parts of the globe can submit their ideas that will commemorate the 40 heroes of Flight 93.

The Design Solicitation Committee of the Flight 93 Memorial Task Force was formed to assist the Families of Flight 93 and its Partners in the planning and development of the design competition. This work is proceeding rapidly; the Task

Force committees have developed a draft Mission Statement and Competition Guidelines based on surveys of family members, Task Force members, local residents, and the public. The Mission Statement will clearly elucidate the mission of the Memorial and the story that should be told through the design, without giving direction as to its actual form and aesthetic quality.

Competition Guidelines will provide the design principles, required programmatic elements, and the rules of the competition. Possible design principles include directives to: recognize the lives of those lost in the event, tell the story of what happened on Flight 93, capture the sense of incredible contrast of that day – the serenity of the landscape and the

unspeakable violence of the crash and events that led up to it, situate the story of Flight 93 within the context of the events of September 11, 2001, ameliorate the site's harsh environmental conditions, and minimize the impact on the quality of life of the area's residents. Programmatic elements may include site-specific features such as parking, visitor services, and maintenance facilities while the competition rules include registration information, submittal requirements, and deadlines.

The Design Solicitation Committee recently prepared a Request for Proposal (RFP) to solicit the services of potential consultants for finalizing the competition preparations as well as administering the competition through its completion. A Consultant Selection subcommittee was formed and charged with reviewing the consultant's proposals, interviewing them, and making a recommendation. After working diligently over a short period of time, the subcommittee recommended the team of Don Stastny and Helene Fried. These consultants are now on board and working with the Partners to complete the Competition Guidelines and begin preparing to open the competition.

The National Park Service will ensure that the design schemes meet various regulatory requirements during the course of the competition so that the recommended design can be submitted to the Secretary of the Interior for approval by September 2005.

The design competition will be administered through the National Memorial project website at www.flight93memorialproject.org. Registration information may be found online once the competition opens. Registered participants will receive by mail the printed official set of Competition Regulations.

The Flight 93 National Memorial design competition will generate the creative visions of countless numbers of people and will bring to fruition a place of memory, mourning, and peace. But the journey toward the goal of a built memorial has an even greater purpose, that of helping those affected most to deal with their loss. Families and survivors of other tragedies have consistently praised the procedure as invaluable to their emotional healing. In the words of James Young in *The Texture of Memory*, “the ‘art of public memory’ encompasses not just the memorials’ aesthetic contours, or their places in contemporary artistic discourse. It also includes the activity that brought them into being...”. That “activity,” performed so selflessly by the Families of Flight 93, its Partners, and many others, can only result in a Memorial that will honor those lost in the most meaningful way possible.

Penn State University Assistant Professor of Landscape Architecture, Timothy Baird, is the Co-Chair of the Flight 93 Memorial Task Force Design Solicitation Committee.

PRELIMINARY DESIGN COMPETITION SCHEDULE

- Design Competition Registration Opens – September 2004
- Stage 1 Submittals Due – January 2005
- Public Exhibition and Jury of the Submittals – January 2005
- Stage 1 Finalists Announced – January 2005
- Stage 2 Begins – February 2005
- Stage 2 Submittals Due – May 2005
- Public Exhibition and Jury of Stage 2 Submittals – June-July 2005
- Final Design Recommendation Made – September 2005

**For more information,
check www.flight93memorialproject.org in late summer**

Flight 93 Advisory Commission Sworn In

AS THEY STOOD OVERLOOKING THE crash site, more than 200 family members, community members, friends and Task Force partners watched as 15 members of the Flight 93 Advisory Commission were sworn-in on September 11, 2003. In an intimate and moving ceremony, the distinguished list of speakers, led by The Honorable Gale A. Norton, Secretary, U. S. Department of the Interior, spoke about the events of the site and the important role of the newly affirmed Commission. Speakers included James Marker, Chairman of the Somerset County Commissioners; The Honorable Judge Kim Gibson, Co-Chair of the Flight 93 Memorial Task Force; Lieutenant Governor Catherine Baker-Knoll, Commonwealth of Pennsylvania; National Park Service Northeast Regional Director Marie Rust; and The Honorable Bill Shuster, Congressman, 6th District Pennsylvania.

The Commission members had been selected through a Nominating Committee, comprised of family members and Flight 93 Memorial Task Force members. The committee forwarded 14 nominations to the Secretary of the Interior for approval in June 2003, and Mr. Jerry Guadagno, the 15th member, was chosen to represent the Director of the National Park Service. Mr. Guadagno is also the father of Richard Guadagno, a passenger on Flight 93, who was a U.S. Fish and Wildlife Service refuge manager and federal agent.

In her keynote address, Secretary Norton stated, "The efforts and contributions of these individuals to the planning of this important memorial will be tremendous. It is with gratitude for their willingness to serve, that I approve the following names for the Flight 93 Advisory Commission:"

- **Lawrence R. Catuzzi**, Father of Flight 93 Passenger, Lauren Catuzzi Grandcolas; Co-chairman of the Flight 93 Memorial Task Force; and Member, Board of Directors of the Houston-Harris County Sports Authority
- **John T. Felt**, Uncle of Flight 93 Passenger, Edward Felt. Retired Director of the Department of Planning and Community Improvement, Cortland, New York; formerly Planner of the Department of Housing and Community Development, City of Baltimore; member of the American Institute of Certified Planners
- **Dr. Brent Glass**, Director; National Museum of American History, Smithsonian Institution; former Executive Director, Pennsylvania Historical and Museum Commission
- **Donna Glessner**, Vice Chair, Community Member; Flight 93 Ambassadors Coordinator; and Chair of the Temporary Memorial Management Committee, Flight 93 Memorial Task Force
- **Jerry S. Guadagno**, Father of Flight 93 passenger, Richard Guadagno; retired
- **Dr. Edward Linenthal**, The Edward M. Penson Professor of Religion and American Culture and Chancellor's Public Scholar, University of Wisconsin, Oshkosh; and author of *The Unfinished Bombing: Oklahoma City in American Memory*
- **Kenneth Nacke**, Brother of Flight 93 Passenger, Louis Joseph Nacke, II; Chair of the Family Memorial Committee, Flight 93 Memorial Task Force; Police Officer of the Baltimore County Police Department
- **John J. Reynolds**, Chair, Retired National Park Service Executive; currently Senior Fellow of The National Park Foundation; Member, Board of Directors, Student Conservation Association; and active member of the American Society of Landscape Architects
- **Gary A. Singel**, Superintendent, Shanksville-Stonycreek School District; Chair of the Finance Committee, Flight 93 National Memorial
- **Jerry L. Spangler**, District Attorney of Somerset County, Pennsylvania; Co-chair of the Memorial Ideas Planning Committee, Flight 93 Memorial Task Force; active in local historical societies; native of Stonycreek Township, Somerset County, Pennsylvania
- **Daniel J. Sullivan**, President and Chief Executive Officer, FedEx Ground
- **Pamela A. Tokar-Ickes**, Commissioner, The County of Somerset, Somerset County Board of Commissioners
- **Gregory A. Walker**, Vice-Chairman, Stonycreek Township Supervisors; Secretary, Somerset County Municipal Co-op; and Member, Flight 93 Memorial Task Force
- **Michael Watson**, Vice President, Director and Trustee of the Richard King Mellon Foundation and Director of the R. K. Mellon Family Foundation
- **Calvin Edward Wilson**, Family member of Flight 93 First Officer, Leroy Homer; and Senior Engineer of Turner Construction Company, New York, New York
- **Joanne Hanley**, Executive Director of the National Parks of Western Pennsylvania and Superintendent of Flight 93 National Memorial, serves as the Designated Federal Officer for the Advisory Commission. The office for the Commission is located in the National Park Service offices in the Newberry Place Building, 109 West Main Street, Suite 104, Somerset, Pennsylvania, 15501.

To date, the Advisory Commission has held three official meetings. The next one is scheduled for July 30, 2004 at the National Park Service office in Somerset. The meetings are open to the public.

By September 25, 2005, the Commission will submit a report containing recommendations for the planning, design, construction and long-term management of a permanent memorial to the Secretary of Interior and to Congress. The Commission will also advise the Secretary on the boundaries of the new National Memorial and throughout the development of the site's management plan.

"Both National Park Service Director Fran Mainella and I look forward to working with the Commission, with the Families of Flight 93, with the Flight 93 Memorial Task Force and with the local community members over the coming years. I pledge to ensure that the Memorial honoring the passengers and crew of Flight 93 will both serve as a national symbol for the heroism demonstrated on that day, as well as respectfully reflect the concerns and input of the families and community," stated Norton. "We will work hand-in-hand with our partners to preserve this site and this story for generations to come."

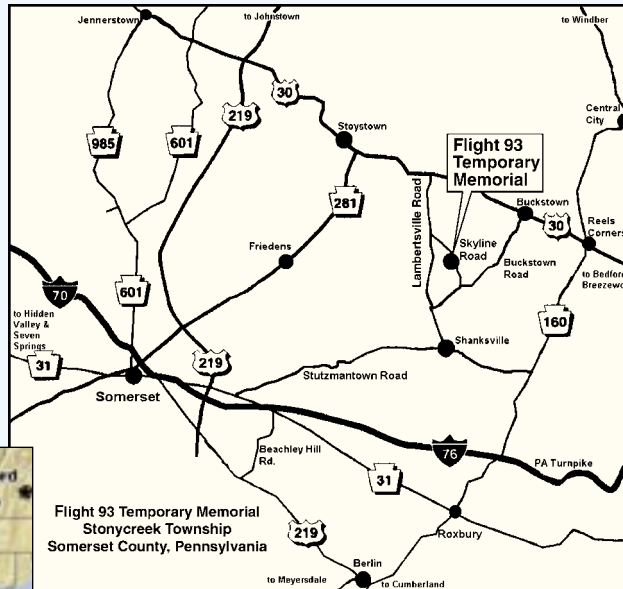


Secretary Gale Norton swears in Flight 93 Advisory Commission September 11, 2003. Photo Credit: DOI, 2003.

DIRECTIONS TO THE FLIGHT 93 TEMPORARY MEMORIAL



Photo Credit: NPS, 2003



Detailed directions are available at www.flight93memorialproject.org and at the Pennsylvania Turnpike booth in Somerset.



DRIVING DIRECTIONS:

From Somerset:

From Exit #110 of the PA Turnpike, follow signs for Rte. 281 North.
Take Route 281 North 9.5 miles to US 30 at Stoystown.
Travel 2.4 miles East on US 30 to Lambertsville Road.
Travel 1.7 miles on Lambertsville Road to Skyline Road.
Travel 1 mile on Skyline Road to the Temporary Memorial.

From Route 30 East:

Turn left on Buckstown Road, 25 miles West of Bedford.
Travel 3 miles on Buckstown Road to Skyline Road.
Travel 1 mile on Skyline Road to the Temporary Memorial.

From Route 30 West:

Turn right on Lambertsville Road, 2.4 miles East of Stoystown.
Travel 1.7 miles on Lambertsville Road to Skyline Road.
Travel 1 mile on Skyline Road to the Temporary Memorial.

WAYS YOU CAN GET INVOLVED

- Participate in the public workshops or online forums that will be held throughout the project.
- Log-on to our official website at www.flight93memorialproject.org or write us at Flight 93 NM, 109 West Main Street, Suite 104, Somerset, PA 15501-2035 to receive more information.